## CONSOLIDATED FINANCIAL STATEMENTS

City of Steinbach 225 Reimer Ave Steinbach, Manitoba R5G 2J1

#### STATEMENT OF RESPONSIBILITY

The accompanying Consolidated Financial Statements are the responsibility of the management of the City of Steinbach and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Reid & Miller Chartered Professional Accountants Inc. as the Municipality's appointed external auditors, have audited the Consolidated Financial Statements. The Auditors' report is addressed to the Mayor and members of Council and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of the Municipality in accordance with Canadian public sector accounting standards.

Troy Warkentin, CPA, CMA, CMMA City Manager



### **Independent Auditors' Report**

To the Mayor and members of Council of the City of Steinbach

#### Opinion

We have audited the accompanying consolidated financial statements of City of Steinbach, which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statement of operations, cash flows and change in net financial assets for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Steinbach as at December 31, 2021, and the results of its operations and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.



#### Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of City of Steinbach's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on City of Steinbach's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause City of Steinbach to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 7, 2022 Winnipeg, Manitoba

Roid & Miller

Chartered Professional Accountants Inc.

## CITY OF STEINBACH CONSOLIDATED FINANCIAL STATEMENTS For the Year Ended December 31, 2021

### Page

| Consolidated Statement of Financial Position                                    |
|---|
| Consolidated Statement of Operations  |
| Consolidated Statement of Net Financial Assets                                  |
| Consolidated Statement of Cash Flows10  |
| Notes to the Consolidated Financial Statements                                  |
| Schedule 1 - Consolidated Schedule of Tangible Capital Assets                   |
| Schedule 2 - Consolidated Schedule of Revenues                                  |
| Schedule 3 - Consolidated Schedule of Expenses                                  |
| Schedule 4 - Consolidated Schedule of Operations by Program                     |
| Schedule 5 - Consolidated Details and Reconciliation to Core Government Results |
| Schedule 6 - Schedule of Change in Reserve Fund Balances                        |
| Schedule 7 - Schedule of Financial Position for Utilities                       |
| Schedule 8 - Schedule of Utility Operations                                     |
| Schedule 9 - Reconciliation of the Financial Plan to the Budget                 |
| Schedule 10 - Analysis of Taxes on Roll   |
| Schedule 11 - Analysis of Tax Levy  |
| Schedule 12 - Schedule of General Operating Fund Expenses                       |
| Schedule 13 - Estimated Reconciliation of Annual Surplus                        |

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## As at December 31, 2021

|  | 2021        | 2020        |
|--|-------------|-------------|
|  | Actual      | Actual      |
|  | \$          | \$          |
| FINANCIAL ASSETS                                       |             |             |
| Cash and temporary investments                         | 31,459,861  | 20,588,159  |
| Accounts receivable (note 3)                           | 4,268,428   | 4,677,218   |
| Portfolio investments (note 4)                         | 18,615,071  | 13,761,086  |
|  | 54,343,360  | 39,026,463  |
| LIABILITIES  |             |             |
| Accounts payable and accrued liabilities (note 6)      | 4,889,746   | 5,013,297   |
| Deferred revenue (note 7)                              | 9,709,613   | 442,049     |
| Landfill closure and post closure liabilities (note 8) | 7,943,608   | 7,305,362   |
| Long-term debt (note 9)                                | 6,118,833   | 6,710,122   |
| Other liabilities (note 10)                            | 13,215      | 8,887       |
|  | 28,675,015  | 19,479,717  |
| NET FINANCIAL ASSETS                                   | 25,668,345  | 19,546,746  |
| NON-FINANCIAL ASSETS                                   |             |             |
| Tangible capital assets (schedule 1)                   | 199,686,158 | 196,684,187 |
| Prepaid expenses                                       | 150,649     | 135,570     |
|  | 199,836,807 | 196,819,757 |
| ACCUMULATED SURPLUS (note 17)                          | 225,505,152 | 216,366,503 |

Approved on Behalf of the Council

Mayor

\_\_\_\_\_Councillor

## CONSOLIDATED STATEMENT OF OPERATIONS

## For the Year Ended December 31, 2021

|  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|--|----------------|----------------|----------------|
|  | Buuget<br>\$   | Actual         | Actual         |
|  | (Unaudited)    | \$             | \$             |
| REVENUE  |                |                |                |
| Property taxes                                   | 16,356,116     | 16,449,122     | 15,977,107     |
| Grants in lieu of taxation                       | 191,743        | 191,743        | 185,331        |
| User fees  | 5,665,603      | 6,881,250      | 5,547,248      |
| Grants - Province of Manitoba                    | 3,127,590      | 3,557,329      | 4,208,013      |
| Grants - Other                                   | 855,863        | 1,756,447      | 870,970        |
| Permits, licences and fees                       | 493,750        | 1,029,379      | 729,364        |
| Investment revenue                               | 147,000        | 670,064        | 664,252        |
| Other revenue                                    | 630,279        | 2,724,726      | 9,879,700      |
| Water and sewer                                  | 4,066,122      | 7,274,048      | 9,989,897      |
| Total revenue (schedules 2, 4 and 5)             | 31,534,066     | 40,534,108     | 48,051,882     |
| EXPENSES   |                |                |                |
| General government services                      | 4,228,896      | 3,847,436      | 3,834,234      |
| Protective services                              | 5,155,902      | 4,612,616      | 4,407,473      |
| Transportation services                          | 7,887,099      | 7,894,493      | 7,319,754      |
| Environmental health services                    | 2,999,410      | 3,714,604      | 3,448,994      |
| Public health and welfare services               | 161,870        | 161,258        | 149,371        |
| Regional planning and development                | 519,875        | 522,540        | 446,150        |
| Resource conservation and industrial development | 90,600         | 178,707        | 114,429        |
| Recreation and cultural services                 | 5,347,501      | 4,641,994      | 4,463,426      |
| Water and sewer                                  | 6,123,060      | 5,821,811      | 5,316,942      |
| Total expenses (schedules 3, 4 and 5)            | 32,514,213     | 31,395,459     | 29,500,773     |
| TRANSFERS  |                |                |                |
| Transfer to reserves                             | _              | (300,000)      | _              |
| Transfer from reserves                           | -              | 300,000        | -              |
| Total transfers                                  | ·              |                |                |
|  |                |                |                |
| ANNUAL SURPLUS                                   | (980,147)      | 9,138,649      | 18,551,109     |
| ACCUMULATED SURPLUS, BEGINNING OF YEAR           | 216,366,503    | 216,366,503    | 197,815,394    |
| ACCUMULATED SURPLUS, END OF YEAR                 | 215,386,356    | 225,505,152    | 216,366,503    |
|  |                |                |                |

### CONSOLIDATED STATEMENT OF NET FINANCIAL ASSETS

### For the Year Ended December 31, 2021

| Budget         Actual         Actual         S         S           ANNUAL SURPLUS         (980,147)         9,138,649         18,551,109           Acquisition of tangible capital assets         (19,588,000)         (8,212,113)         (6,989,583)           Contributed infrastructure assets revenue         -         (8,418,440)         (14,695,040)           Proceeds on disposal of tangible capital assets         -         627,291         420,638           Amortization of tangible capital assets         9,176,800         9,186,457         8,745,302           Loss (gain) on sale of tangible capital assets         -         3,814,834         (213,037)           Increase in prepaid expense         -         (15,079)         (12,389)           CHANGE IN NET FINANCIAL ASSETS         (11,391,347)         6,121,599         5,807,000           NET FINANCIAL ASSETS BEGINNING OF YEAR         19,546,746         19,546,746         13,739,746           NET FINANCIAL ASSETS END OF YEAR         8,155,399         25,668,345         19,546,746 |   | 2021         | 2021        | 2020         |
|---|---|--------------|-------------|--------------|
| ANNUAL SURPLUS       (980,147)       9,138,649       18,551,109         Acquisition of tangible capital assets       (19,588,000)       (8,212,113)       (6,989,583)         Contributed infrastructure assets revenue       -       (8,418,440)       (14,695,040)         Proceeds on disposal of tangible capital assets       -       627,291       420,638         Amortization of tangible capital assets       -       627,291       420,638         Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746  |   | Budget       | Actual      | Actual       |
| Acquisition of tangible capital assets       (19,588,000)       (8,212,113)       (6,989,583)         Contributed infrastructure assets revenue       -       (8,418,440)       (14,695,040)         Proceeds on disposal of tangible capital assets       -       627,291       420,638         Amortization of tangible capital assets       9,176,800       9,186,457       8,745,302         Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS       19,546,746       19,546,746       13,739,746  |   | \$           | \$          | \$           |
| Contributed infrastructure assets revenue       -       (8,418,440)       (14,695,040)         Proceeds on disposal of tangible capital assets       -       627,291       420,638         Amortization of tangible capital assets       9,176,800       9,186,457       8,745,302         Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746  | ANNUAL SURPLUS                                  | (980,147)    | 9,138,649   | 18,551,109   |
| Proceeds on disposal of tangible capital assets       -       627,291       420,638         Amortization of tangible capital assets       9,176,800       9,186,457       8,745,302         Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (15,079)       (12,389)         CHANGE IN NET FINANCIAL ASSETS       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746  | Acquisition of tangible capital assets          | (19,588,000) | (8,212,113) | (6,989,583)  |
| Amortization of tangible capital assets       9,176,800       9,186,457       8,745,302         Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (15,079)       (12,389)         CHANGE IN NET FINANCIAL ASSETS       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746  | Contributed infrastructure assets revenue       | -            | (8,418,440) | (14,695,040) |
| Loss (gain) on sale of tangible capital assets       -       3,814,834       (213,037)         Increase in prepaid expense       -       (15,079)       (12,389)         CHANGE IN NET FINANCIAL ASSETS       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746  | Proceeds on disposal of tangible capital assets | -            | 627,291     | 420,638      |
| Increase in prepaid expense       -       (15,079)       (12,389)         CHANGE IN NET FINANCIAL ASSETS       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746   | Amortization of tangible capital assets         | 9,176,800    | 9,186,457   | 8,745,302    |
| CHANGE IN NET FINANCIAL ASSETS       (11,391,347)       6,121,599       5,807,000         NET FINANCIAL ASSETS BEGINNING OF YEAR       19,546,746       19,546,746       13,739,746   | Loss (gain) on sale of tangible capital assets  | -            | 3,814,834   | (213,037)    |
| NET FINANCIAL ASSETS BEGINNING OF YEAR         19,546,746         19,546,746         13,739,746   | Increase in prepaid expense                     |              | (15,079)    | (12,389)     |
|   | CHANGE IN NET FINANCIAL ASSETS                  | (11,391,347) | 6,121,599   | 5,807,000    |
| NET FINANCIAL ASSETS END OF YEAR         8,155,399         25,668,345         19,546,746  | NET FINANCIAL ASSETS BEGINNING OF YEAR          | 19,546,746   | 19,546,746  | 13,739,746   |
|   | NET FINANCIAL ASSETS END OF YEAR                | 8,155,399    | 25,668,345  | 19,546,746   |

## CONSOLIDATED STATEMENT OF CASH FLOWS

## For the Year Ended December 31, 2021

|   | 2021<br>Actual<br>\$     | 2020<br>Actual<br>\$      |
|---|--------------------------|---------------------------|
| CASH PROVIDED BY (USED FOR) THE FOLLOWING ACTIVITIES  |                          |                           |
| OPERATING TRANSACTIONS  |                          |                           |
| Annual surplus  | 9,138,649                | 18,551,109                |
| Changes in non-cash items:  |                          | 0.745.202                 |
| Amortization  | 9,186,457                | 8,745,302                 |
| Loss (Gain) on disposal of tangible capital assets<br>Contributed infrastructure assets revenue | 3,814,834<br>(8,418,440) | (213,037)<br>(14,695,040) |
| Controlled milastructure assets revenue   | 13,721,500               | 12,388,334                |
| Net changes in non-cash working capital affecting operations (note 20)                          | 10,175,970               | 1,161,907                 |
| The changes in non-cash working capital affecting operations ( <i>note 20)</i>                  | 23,897,470               | 13,550,241                |
| CAPITAL TRANSACTIONS  |                          | 10,000,211                |
| Proceeds from sale of tangible capital assets   | 627,291                  | 420,638                   |
| Cash used to acquire tangible capital assets  | (8,212,113)              | (6,989,583)               |
|   | (7,584,822)              | (6,568,945)               |
| INVESTING   |                          |                           |
| Purchase of portfolio investments   | (4,853,985)              | (5,288,818)               |
| FINANCING   |                          |                           |
| Long-term debt issued   | -                        | 1,770,000                 |
| Reduction in long-term debt   | (591,289)                | (2,035,630)               |
| Purchase of other liabilities   | 4,328                    | -                         |
| Change in other liabilities   |                          | (2,672)                   |
|   | (586,961)                | (268,302)                 |
| INCREASE IN CASH AND TEMPORARY INVESTMENTS  | 10,871,702               | 1,424,176                 |
| CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR   | 20,588,159               | 19,163,983                |
| CASH AND TEMPORARY INVESTMENTS, END OF YEAR   | 31,459,861               | 20,588,159                |
|   |                          |                           |
| CASH AND TEMPORARY INVESTMENTS IS REPRESENTED BY:   | 28 621 272               | 17 765 120                |
| Cash and temporary investments<br>Internally restricted cash                                    | 28,621,273<br>2,838,588  | 17,765,138<br>2,823,021   |
| Internariy restricted cash  | 2,030,300                | 2,023,021                 |
|   | 31,459,861               | 20,588,159                |
|   | 51,757,001               | 20,300,139                |

As at December 31, 2021

### 1. STATUS OF THE CITY OF STEINBACH

The incorporated City of Steinbach is a municipal government that was first created as a Town on January 1, 1947 pursuant to The Manitoba Municipal Act. The Municipality continued as a City as of January 1, 1997. The City provides or funds municipal services such as police, fire, public works, urban planning, airport, parks and recreation, library and other general government operations. The City owns one utility, has several designated special purpose reserves and provides funding support for other financial entities involved in economic development, recreation and tourism.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada and reflect the following significant accounting policies:

### a) **REPORTING ENTITY**

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all the funds, agencies, local boards, and committees of the Council which are controlled by the City. Control is defined as the power to govern the financial and reporting policies of another organization with the expected benefits or risk of loss to the City.

The controlled organizations are consolidated after adjusting their accounting policies to a basis consistent with the accounting policies of the City. Inter-fund and inter-company balances and transactions have been eliminated. The controlled organizations include:

Jake Epp Library Steinbach Community Development Corporation

The taxation with respect to the operations of the school divisions are not reflected in the City surplus of these consolidated financial statements.

Trust funds and their related operations administered by the City are not consolidated in these financial statements.

### **b) BASIS OF ACCOUNTING**

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

As at December 31, 2021

### c) CASH AND TEMPORARY INVESTMENTS

Cash and temporary investments include cash and short-term investments with maturities of three months or less from the date of acquisition.

### d) INVESTMENTS

Temporary investments are accounted for at the lower of cost and market.

Portfolio investments are accounted for at cost.

### e) REAL ESTATE PROPERTIES HELD FOR SALE

Real estate properties held for sale are recorded at the lower of cost and net realizable value. Cost includes the amount of acquisition, legal fees, and improvements to prepare the properties for sale or servicing.

It is reasonably anticipated that real estate properties held for resale will be sold outside the reporting entity within one year of the balance sheet date.

### f) LANDFILL CLOSURE AND POST CLOSURE LIABILITIES

The estimated cost to close and maintain solid waste landfill sites are based on estimated future expenses, in current dollars, adjusted for estimated inflation, and are charged to expenses as the landfill capacity is used.

### g) NON-FINANCIAL ASSETS

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Real estate properties held for sale are classified as non-financial assets if it is anticipated that the sale will not be completed within one year of the reporting date.

As at December 31, 2021

### h) TANGIBLE CAPITAL ASSETS

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Donated assets are recorded at their estimated fair value upon acquisition. Certain tangible capital assets for which historical cost information is not available have been recorded at current fair market values discounted by a relevant inflation factor. Certain assets are disclosed at a nominal value as the determination of current fair market value was not available. The City does not capitalize internal finance charges as part of the cost of its tangible capital assets.

The cost, less residual value, of the tangible capital asset is amortized on a straight line basis over its useful life. Assets under construction are not amortized until put into use.

The estimated useful lives are as follows:

### **General Tangible Capital Assets**

| Land and land improvements           | Indefinite     |
|--------------------------------------|----------------|
| Buildings and leasehold improvements | 25 to 40 years |
| Vehicles and equipment               |                |
| Vehicles                             | 5 years        |
| Machinery and equipment              | 10 to 15 years |

### **Infrastructure Assets**

| Indefinite      |
|-----------------|
| 20 to 30 years  |
| 40 Years        |
| 10 to 30 years  |
| Indefinite      |
| 30 to 50 years  |
| 30 to 100 years |
| 10 to 50 years  |
| 40 to 60 years  |
|                 |

Certain assets which have historical or cultural value including works of art, historical documents as well as historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the City, forests, water, and other natural resources are not recognized as tangible capital assets.

As at December 31, 2021

### i) LEASES

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership or property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

### j) **REVENUE RECOGNITION**

Revenues are recognized as they are earned and measurable.

Government transfers are recognized in the financial statements when the transfer is authorized and eligibility criteria are met except, when and to the extent, stipulations by the transferor gives rise to an obligation that meets the definition of a liability. Stipulations by the transferor may require that the funds only be used for providing specific services or the acquisition of tangible capital assets. For transfers with stipulations an equivalent amount of revenue is recognized as the liability is settled.

Unearned revenue represents user charges and other fees which have been collected, for which the related services have yet to be provided. These amounts will be recognized as revenue in the fiscal year the services are provided.

### k) MEASUREMENT UNCERTAINTY

Estimates are used to accrue revenues and expenses in circumstances where the actual accrued revenues are unknown at the time the financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used.

Measurement uncertainty in these financial statements exists in the accrual of the landfill closure and post closure liabilities. The accrual of the landfill liabilities is based on estimated future cash flows discounted to the financial statement date. The estimate of the future cash flows and the closure date of the landfill are based upon the best estimates by management. The actual future cash flows and closure date may differ significantly.

As at December 31, 2021

#### 3. **ACCOUNTS RECEIVABLE**

Amounts receivable are valued at their net realizable value.

|                                   | 2021      | 2020      |
|-----------------------------------|-----------|-----------|
|                                   | \$        | \$        |
| Tax assets (schedule 10)          | 2,020,801 | 2,453,358 |
| Government grants and receivables | 296,584   | 492,073   |
| Utility customers                 | 1,157,201 | 1,093,993 |
| Accrued interest                  | 204,450   | 163,121   |
| Organizations and individuals     | 710,760   | 613,513   |
|                                   | 4,389,796 | 4,816,058 |
| Allowance for doubtful accounts   | (121,368) | (138,840) |
|                                   | 4,268,428 | 4,677,218 |
|                                   |           |           |

#### **PORTFOLIO INVESTMENTS** 4.

|                       | 2021       | 2020       |
|-----------------------|------------|------------|
|                       | \$         | \$         |
| Marketable securities |            |            |
| Other securities      | 18,570,054 | 13,708,481 |
| Patronage allocations | 45,017     | 52,605     |
|                       | 18,615,071 | 13,761,086 |
|                       |            |            |

The aggregate market value of the marketable securities at December 31, 2021 is \$18,629,354 (2020 -\$13,732,585). Portfolio investments earned \$190,196 in investment income during the year (2020 - \$153,265).

#### **BANK INDEBTEDNESS** 5.

The Municipality has an authorized line of credit of a maximum of \$2,000,000 bearing interest at a rate of 2.20%. As at December 31, 2021 the balance owing was \$ Nil (2020 - \$ Nil).

#### ACCOUNTS PAYABLE AND ACCRUED LIABILITIES 6.

|                           | 2021      | 2020      |
|---------------------------|-----------|-----------|
|                           | \$        | \$        |
| Trade payables            | 987,029   | 1,789,629 |
| Government payables       | 987,122   | 861,820   |
| Accrued expenses          | 839,636   | 738,586   |
| School levies             | 1,171,356 | 1,040,242 |
| Deposits                  | 797,889   | 488,714   |
| Property tax overpayments | 106,714   | 94,306    |
|                           | 4,889,746 | 5,013,297 |

## As at December 31, 2021

### 7. DEFERRED REVENUE

|                     | 2021      | 2020    |
|---------------------|-----------|---------|
|                     | \$        | \$      |
| Capital development | 9,287,202 | -       |
| Land dedication     | 342,854   | 337,238 |
| Other               | 79,557    | 104,811 |
|                     | 9,709,613 | 442,049 |

Land dedication fees have been deferred due to section 136(1) and 140(2) of The Planning Act of Manitoba.

As at December 31, 2021

### 8. LANDFILL CLOSURE AND POST CLOSURE LIABILITIES

#### **Operating Landfill Sites**

The City currently has a permit, issued in 2011 by the Province of Manitoba, to operate a Class 1 landfill site. Legislation requires closure and post-closure care of solid waste landfill sites. Closure costs include final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports.

#### **Closed Landfill Sites**

Legislation requires the City to monitor its closed landfill sites. Post closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports.

Estimated closure and post closure costs are calculated as follows:

|                            | Landfill East Cell |            | Landfill West Cell |            | Total         |            |
|----------------------------|--------------------|------------|--------------------|------------|---------------|------------|
|                            | 2021               | 2020       | 2021               | 2020       | 2021          | 2020       |
|                            | \$                 | \$         | \$                 | \$         | \$            | \$         |
| Estimated closure and post |                    |            |                    |            |               |            |
| closure costs              | 20,721,585         | 20,721,585 | 11,444,102         | 11,444,102 | 32,165,687    | 32,165,687 |
| Discount rate applied      | 4.50 %             | 4.50 %     | 4.50 %             | 4.50 %     | 4.50 %        | 4.50 %     |
| Discounted costs           | 8,611,982          | 8,241,107  | 5,235,441          | 5,009,991  | 13,847,423    | 13,251,098 |
|                            |                    |            |                    |            |               |            |
| Expected year landfill     |                    |            |                    |            |               |            |
| capacity to be reached     | 2037               | 2037       | 2,011              | 2,011      |               |            |
|                            |                    |            |                    |            |               |            |
| Capacity (tonnes):         | 250 000            | 210.000    |                    | (70.000    | 1 0 2 0 0 0 0 |            |
| Used to date               | 350,000            | 310,000    | 670,000            | 670,000    | 1,020,000     | 980,000    |
| Remaining                  | 763,000            | 803,000    |                    | -          | 763,000       | 803,000    |
| Total                      | 1,113,000          | 1,113,000  | 670,000            | 670,000    | 1,783,000     | 1,783,000  |
|                            |                    |            |                    |            |               |            |
| Percent utilized           | 31.4465 %          | 27.8527 %  | 100.0000 %         | 100.0000 % | 57.2070 %     | 54.9635 %  |
|                            |                    |            |                    |            |               |            |
| Total                      | 2,708,167          | 2,295,371  | 5,235,441          | 5,009,991  | 7,943,608     | 7,305,362  |

## As at December 31, 2021

### 9. LONG-TERM DEBT

|  | 2021      | 2020      |
|--|-----------|-----------|
| General Authority  | \$        | \$        |
| Municipal debenture for Kroeker Avenue, interest at 1.53%, payable at \$161,140 annually including interest, maturing December 2025.                                 | 620,641   | 770,000   |
| Municipal debenture for Barkman Avenue renewal, interest at 2.33%, payable at \$124,244 annually including interest, maturing December 2021.                         | -         | 121,392   |
| Municipal debenture for Elmdale Street surface renewal, interest at 2.78%, payable at \$151,889 annually including interest, maturing December 2024.                 | 431,460   | 567,571   |
| Municipal debenture for McKenzie Avenue Surface Renewal, interest at 3.29%, payable at \$66,050 annually including interest, maturing December 2023.                 | 125,855   | 186,096   |
| Municipal debenture for the purchase of a fire department rescue truck, interest at 2.78%, payable at \$173,586 annually including interest, maturing December 2024. | 493,097   | 648,368   |
| Municipal debenture for Clearspring Greens Pathway, interest at 2.42%, payable at \$29,389 annually including interest, maturing December 2026.                      | 136,850   | -         |
| -  | 1,807,903 | 2,293,427 |
| Utility Funds  |           |           |
| Municipal debenture for Kroeker Avenue watermain, interest at 1.53%, payable at \$94,173 annually including interest, maturing December 2025.                        | 362,712   | 450,000   |
| Municipal debenture for Kroeker Avenue sewermain, interest at 1.53%, payable at \$115,110 annually including interest, maturing December 2025.                       | 443,315   | 550,000   |
| Municipal debenture for Barkman Avenue watermain, interest at 2.33%, payable at \$40,701 annually including interest, maturing December 2021.                        | -         | 39,765    |
| Municipal debenture for Barkman Avenue sewermain, interest at 2.33%, payable at \$49,269 annually including interest, maturing December 2021.                        | -         | 48,139    |
| Municipal debenture for Supplementary Water Supply, interest at 3.29%, payable at \$1,183,391 annually including interest, maturing December 2023.                   | 2,254,903 | 3,328,791 |
| Municipal debenture for Brandt Street Water & Sewer, interest at 2.42%, payable at \$268,439 annually including interest, maturing December 2026.                    | 1,250,000 | -         |
| -  | 4,310,930 | 4,416,695 |
| =  | 6,118,833 | 6,710,122 |

Estimated principal repayments for the next five years are as follows:

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## As at December 31, 2021

### 9. LONG-TERM DEBT (continued)

| 2022 | 2,111,000 |
|------|-----------|
| 2023 | 2,165,000 |
| 2024 | 970,000   |
| 2025 | 660,000   |
| 2026 | 214,000   |

### **Schedule of Debenture Pending**

|             |   | Amount     |
|-------------|---|------------|
| Authority   | Purpose                                     | Authorized |
| By-law 2161 | Acres Drive Street Construction & Servicing | 3,100,000  |
| By-law 2187 | Loewen Blvd/Pth 12N Intersection Renewal    | 3,500,000  |
| By-law 2186 | Event Centre Construction                   | 7,500,000  |

### **10. OTHER LIABILITIES**

| 2021     | 2020  |
|----------|-------|
| <u> </u> | \$    |
| 13,215   | 8,887 |
|          | \$    |

### 11. DEBT CHARGES - AT LARGE

| Purpose and By-law   | Assessment    | 2021<br>Mill Rate | Levy      | 2020<br>Levy |
|----------------------|---------------|-------------------|-----------|--------------|
|                      |               |                   | \$        | \$           |
| Water District       | 1,042,544,880 | 1.300             | 1,355,308 | 1,293,983    |
| Waste Water District | 1,148,798,330 | 0.127             | 145,897   | 90,872       |
|                      | . , ,         | -                 | 1,501,205 | 1,384,855    |

### **12. SPECIAL LEVIES**

| Purpose and By-law          | Assessment    | 2021<br>Mill Rate | Levv      | 2020<br>Levy |
|-----------------------------|---------------|-------------------|-----------|--------------|
| I ut pose and Dy-law        | Assessment    |                   | <u> </u>  | <u> </u>     |
| Waste Collection & Disposal |               |                   | 733,845   | 698,937      |
| Section 312 M.A             | 1,183,771,750 | 4.000             | 4,735,087 | 4,627,528    |
|                             |               | _                 | 5,468,932 | 5,326,465    |

## CITY OF STEINBACH NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS As at December 31, 2021

#### **13. RETIREMENT BENEFITS**

The majority of the employees of the City are members of the Municipal Employees' Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. MEPP members will receive benefits based on 1.5% of their final average yearly Canada Pension Plan (CPP) earnings times years of service, plus 2% of their final average yearly non-CPP earnings times years of service. The costs of the retirement plan are not allocated to the individual entities within the related group. As a result, individual entities within the related group are not able to identify their share of the underlying assets and liabilities. Therefore, the plan is accounted for as a defined contribution plan in accordance with the requirements of the Chartered Professional Accountants of Canada Handbook section PS3250.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by MEPP by placing plan assets in trust and through MEPP investment policy. The pension expense is based on the contribution rate. The MEPP required that employees contribute 8.3% of basic annual earnings up to the CPP ceiling plus 9.5% of basic annual earnings in excess of the CPP ceiling, plus an additional 0.1% of earnings below and in excess of the CPP ceiling from employees that are not members of the Municipal Disability Income Plan. The employers are required to match the employee contributions to the MEPP. Actual contributions to MEPP made during 2021 by the City on behalf of its employees amounted to \$480,666 (2020 - \$458,629) and are included in the statement of operations.

Subject to the following paragraph, any unfunded liabilities are to be funded by the participating employers. The most recent actuarial valuation as of December 31, 2019 indicated the plan was 99.7% funded on a going concern basis and had an unfunded solvency liability of \$288.8 million. The solvency position of the plan is determined by comparing the plan assets to the actuarial present value of the benefits accrued in respect of credited service up to the valuation date, calculated as if the plan were wound up on December 31, 2019.

In 2010, the Government of Manitoba enacted a regulation which permits sponsors of public sector pension plans, including MEPP, to elect permanent exemption from solvency funding requirements subject to certain conditions stated in the regulation. MEPP has elected permanent exemption from solvency funding requirements. As a result, solvency funding is no longer required by MEPP.

### 14. FINANCIAL INSTRUMENTS

The City as part of its operations carries a number of financial instruments. It is management's opinion the City is not exposed to significant interest, currency or credit risk arising from these financial instruments, except as otherwise disclosed. Unless otherwise noted, the fair value of these financial instruments approximates their carrying values.

As at December 31, 2021

### **15. BUDGET**

The financial plan is prepared on a revenue and expenditure basis. For comparative purposes, the City has modified its financial plan to prepare a budget that is consistent with the scope and accounting principles used to report the actual results. The budget figures used in these financial statements have been approved by council.

The reconciliation between the financial plan and the budget figures used in these statements is disclosed in *Schedule 9* - Reconciliation of the Financial Plan to the Budget.

The budget numbers are unaudited and, accordingly, we express no assurance in respect to the budget.

### 16. SEGMENTED INFORMATION

The City of Steinbach provides a wide ranges of services to its residents.

Segment information has been provided in *Schedule 4* for the following services:

- General Government
- Protective Services
- Transportation Services
- Environmental Health
- Public Health and Welfare Services
- Regional Planning and Development
- Resources Conservation and Industrial Development
- Recreation and Cultural Services
- Water and Sewer Services

Revenues and expenses represent amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies of the segments are consistent with those followed in the preparation of the financial statements as described in the summary of significant accounting policies.

### **17. ACCUMULATED SURPLUS**

|  | 2021        | 2020        |
|--|-------------|-------------|
|  | \$          | \$          |
| Accumulated surplus consists of the following:                               |             |             |
| General Operating Fund - Nominal Deficit, excluding Tangible Capital Assets  | (4,758,451) | (612,712)   |
| Utility Operating Funds - Nominal Surplus, excluding Tangible Capital Assets | 1,307,419   | 1,156,084   |
| General Operating Tangible Capital Assets, net of related borrowings         | 118,229,485 | 119,053,348 |
| Tangible Capital Assets, net of related borrowings                           | 73,867,817  | 70,030,111  |
| Deferred Revenue - Reserves  | -           | (4,179,768) |
| Reserve Funds  | 34,100,596  | 28,483,662  |
| Accumulated surplus of municipality unconsolidated                           | 222,746,866 | 213,930,725 |
| Accumulated surpluses of consolidated controlled entities                    | 2,758,286   | 2,435,778   |
| Accumulated Surplus per Statement of Financial Position                      | 225,505,152 | 216,366,503 |

As at December 31, 2021

### 18. PUBLIC SECTOR COMPENSATION DISCLOSURE

It is a requirement of The *Public Sector Compensation Disclosure Act* that annual public disclosure be made of aggregate compensation paid to members of council, and of individual compensation in an amount in exceeding \$75,000 annually to any member of council, officer or employee of the city. For the year ended December 31, 2021:

- (a) Compensation paid to members of council amounted to \$193,993 in aggregate;
- (b) There were no members of council receiving compensation in excess of \$75,000 individually, except as noted below. The breakdown of compensation and expenses paid to members of council are as follows:

| Council Member     | Compensation | Expenses | Total   |
|--------------------|--------------|----------|---------|
| Funk, Earl         | 53,651       | 6,936    | 60,587  |
| Hiebert, Jacob     | 23,649       | 3,337    | 26,986  |
| Hiebert, Wilhelm   | 22,946       | 2,880    | 25,826  |
| Penner, Damian     | 22,961       | 1,671    | 24,632  |
| Penner, Susan      | 22,598       | 2,383    | 24,981  |
| Siemens, Waldo     | 22,829       | 3,228    | 26,057  |
| Zwaagstra, Michael | 25,359       | 2,814    | 28,173  |
|                    | 193,993      | 23,249   | 217,242 |

(c) The following individuals received compensation in excess of \$75,000:

| Name              | Position                    | Amount  |
|-------------------|-----------------------------|---------|
| Dyck, Russ        | Manager, Parks & Recreation | 88,765  |
| Gaudet, Lacey     | City Planner                | 80,786  |
| Heppner, Mike     | Manager, Waterworks         | 104,637 |
| Hrehirchuk, Brian | Senior Manager, Finance     | 110,507 |
| Lange, Lisa       | Senior Manager, Human       | 105,373 |
|                   | Resources & Payroll         |         |
| Loewen, Jordan    | Building Inspector          | 75,375  |
| Mehling, Russell  | Engineering Technologist    | 82,893  |
| Penner, Paul      | Senior Manager, Operations  | 123,179 |
| Rach, Aaron       | Municipal Engineer          | 98,121  |
| Reimer, Randy     | Manager, Public Works       | 93,718  |
| Shymko, Kyle      | City Engineer               | 94,907  |
| Thiessen, Adam    | Senior Manager, Corporate   | 89,433  |
|                   | Services                    |         |
| Toews, Kelvin     | Fire Chief                  | 97,772  |
| Warkentin, Troy   | City Manager                | 202,225 |

As at December 31, 2021

### **19. PUBLIC UTILITY BOARD**

The Public Utilities Board (PUB) regulates the rates charged by all water and sewer utilities, except the City of Winnipeg utility and those utilities operated by the Manitoba Water Services Board. PUB has the authority to order any owner of a utility to adopt uniform and prescribed accounting policies. PUB's prescribed accounting policies on tangible capital assets and government transfers do not meet the recommendations of PSAB.

For information purposes, the City has deferred the capital grants and revenue from contributed infrastructure assets it has received since 2005 for its utility and amortized them over the useful life of the related tangible capital assets. Management of the City has determined it not to be reasonably cost effective to estimate this revenue prior to 2005.

No capital grants have been deferred and amortized in these financial statements.

| Unamortized |  |   | Unamortized  |
|-------------|--|---|--|
| Opening     | Additions  | Amortization  | Ending   |
| Balance     | During Year  | During Year   | Balance  |
| 7,574,629   | -  | 232,191   | 7,342,438  |
| 9,938,107   | 1,610,617  | 492,843   | 11,055,881   |
| 17,512,736  | 1,610,617  | 725,034   | 18,398,319   |
| Unamortized |  |   | Unamortized  |
| Opening     | Additions  | Amortization  | Ending   |
| Balance     | During Year  | During Year   | Balance  |
| 6,339,426   | -  | 188,350   | 6,151,076  |
| 13,477,774  | 1,549,391  | 290,600   | 14,736,565   |
| 19,817,200  | 1,549,391  | 478,950   | 20,887,641   |
|             | Opening<br>Balance<br>7,574,629<br>9,938,107<br>17,512,736<br>Unamortized<br>Opening<br>Balance<br>6,339,426<br>13,477,774 | Opening<br>Balance         Additions<br>During Year           7,574,629         -           9,938,107         1,610,617           17,512,736         1,610,617           Unamortized         -           Opening         Additions           Balance         During Year           6,339,426         -           13,477,774         1,549,391 | Opening<br>Balance         Additions<br>During Year         Amortization<br>During Year           7,574,629         -         232,191           9,938,107         1,610,617         492,843           17,512,736         1,610,617         725,034           Unamortized             Opening         Additions         Amortization           Balance         During Year         During Year           6,339,426         -         188,350           13,477,774         1,549,391         290,600 |

### 20. CHANGES IN WORKING CAPITAL

|  | 2021       | 2020      |
|--|------------|-----------|
|  | \$         | \$        |
| Net changes in non-cash working capital affecting operations |            |           |
| Accounts receivable  | 408,790    | 495,407   |
| Prepaid expenses   | (15,079)   | (12,389)  |
| Accounts payable and accrued liabilities                     | (123,551)  | 150,319   |
| Deferred revenue   | 9,267,564  | -         |
| Landfill closure and post closure liabilities                | 638,246    | 528,570   |
|  | 10,175,970 | 1,161,907 |

## CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

|                            | General Capital Assets |                            |              |              | ]            | Infrastructure         |             | 2021<br>Actual | 2020<br>Actual |             |
|----------------------------|------------------------|----------------------------|--------------|--------------|--------------|------------------------|-------------|----------------|----------------|-------------|
|                            | Land and<br>Land       | Buildings and<br>Leasehold | Vehicles and | Computer     | Assets under | Roads,<br>Streets, and | Water and   | Assets under   |                |             |
|                            | Improvements 1         |                            |              | and Software |              | Bridges                | Sewer       | Construction   |                |             |
| Cost                       |                        |                            |              |              |              |                        |             |                |                |             |
| Balance, beginning of year | 9,178,052              | 43,582,772                 | 13,821,445   | 10,946       | 2,317,662    | 145,511,155            | 116,611,644 | 408,675        | 331,442,351    | 310,188,782 |
| Asset purchases            | 483,616                | 2,030,960                  | 1,192,276    | 7,229        | 543,985      | 6,873,441              | 6,971,866   | 56,017         | 18,159,390     | 21,684,624  |
| Disposals and write downs  | 64,071                 | 338,542                    | 1,006,697    | -            | 1,684,408    | 14,299,176             | 740,962     | 400,205        | 18,534,061     | 431,055     |
| Balance, end of year       | 9,597,597              | 45,275,190                 | 14,007,024   | 18,175       | 1,177,239    | 138,085,420            | 122,842,548 | 64,487         | 331,067,680    | 331,442,351 |
| Accumulated Amortization   |                        |                            |              |              |              |                        |             |                |                |             |
| Balance, beginning of year | 187,292                | 15,969,287                 | 8,329,875    | 1,564        | -            | 67,696,634             | 42,573,512  | -              | 134,758,164    | 126,236,315 |
| Amortization               | 800                    | 1,258,694                  | 745,908      | (1,564)      | -            | 4,374,842              | 2,807,777   | -              | 9,186,457      | 8,745,302   |
| Disposals and write downs  |                        | 62,138                     | 827,654      | -            | -            | 10,914,540             | 758,767     | -              | 12,563,099     | 223,453     |
| Balance, end of year       | 188,092                | 17,165,843                 | 8,248,129    |              |              | 61,156,936             | 44,622,522  | -              | 131,381,522    | 134,758,164 |
| Net book value             | 9,409,505              | 28,109,347                 | 5,758,895    | 18,175       | 1,177,239    | 76,928,484             | 78,220,026  | 64,487         | 199,686,158    | 196,684,187 |

## CONSOLIDATED SCHEDULE OF REVENUES

|  | 2021               | 2021         | 2020         |
|--|--------------------|--------------|--------------|
|  | Budget<br>\$       | Actual<br>\$ | Actual<br>\$ |
|  | · · · · ·          |              |              |
| <b>PROPERTY TAXES</b><br>Municipal taxes levied <i>(schedule 11)</i> | 15,521,387         | 15,521,390   | 15,169,147   |
| Taxes added  | 650,000            | 743,003      | 624,573      |
| Business tax   | 184,729            | 184,729      | 183,387      |
| Dusiness tax   | 16,356,116         | 16,449,122   | 15,977,107   |
| GRANTS IN LIEU OF TAXATION   | 10,550,110         | 10,449,122   | 13,977,107   |
| Federal government   | 191,743            | 191,743      | 185,331      |
|  | 171,745            | 171,745      | 165,551      |
| USER FEES  |                    |              |              |
| Parking meters   | 8,000              | 8,335        | 10,761       |
| Sales of service   | 5,577,963          | 6,788,072    | 5,454,195    |
| Sales of goods   | 51,640             | 53,694       | 52,325       |
| Rentals  | 28,000             | 31,149       | 29,967       |
|  | 5,665,603          | 6,881,250    | 5,547,248    |
| GRANTS - PROVINCE OF MANITOBA  |                    |              |              |
| General assistance payment   | 2,950,000          | 2,970,927    | 2,970,927    |
| Conditional grants   | 177,590            | 586,402      | 1,237,086    |
|  | 3,127,590          | 3,557,329    | 4,208,013    |
| GRANTS - OTHER   |                    |              |              |
| Federal government - gas tax funding                                 | 851,863            | 1,742,447    | 851,863      |
| Federal government - other   | -                  | 10,000       | 13,192       |
| Other grant  | 4,000              | 4,000        | 5,915        |
|  | 855,863            | 1,756,447    | 870,970      |
| PERMITS, LICENCES AND FEES   |                    |              |              |
| Permits  | 365,500            | 875,266      | 567,818      |
| Licences   | 32,750             | 37,620       | 35,160       |
| Fines  | 95,500             | 116,493      | 126,386      |
|  | 493,750            | 1,029,379    | 729,364      |
| INVESTMENT REVENUE   |                    |              |              |
| Interest   | 147,000            | 670,064      | 664,252      |
| OTHER REVENUE  |                    |              |              |
| Gain (loss) on sale of tangible capital assets                       | -                  | (3,439,354)  | 213,037      |
| Miscellaneous  | 67,579             | 360,118      | 117,007      |
| Contributed assets   | -                  | 5,128,871    | 8,888,253    |
| Penalties and interest   | 200,000            | 211,091      | 259,370      |
| Donations  | -                  | 78,161       | 7,608        |
| Other  | 362,700            | 385,839      | 394,425      |
|  | 630,279            | 2,724,726    | 9,879,700    |
| WATER AND SEWER  |                    |              |              |
| Municipal utility (schedule 8)                                       | 4,066,122          | 7,274,048    | 9,989,897    |
|  | <b>71 87 1</b> 077 | 40 52 4 100  | 40.051.000   |
| TOTAL REVENUE  | 31,534,066         | 40,534,108   | 48,051,882   |

## CONSOLIDATED SCHEDULE OF EXPENSES

|   | 2021<br>Budget         | 2021<br>Actual                       | 2020<br>Actual                       |
|---|------------------------|--------------------------------------|--------------------------------------|
|   | Budget<br>\$           | Actual<br>\$                         | Actual<br>\$                         |
|   |                        |                                      |                                      |
| GENERAL GOVERNMENT SERVICES                             | 200 552                | 226.000                              | 211.040                              |
| Legislative<br>General administrative                   | 289,552                | 226,909                              | 211,849                              |
| General administrative                                  | 3,939,344<br>4,228,896 | <u>3,620,527</u><br><u>3,847,436</u> | <u>3,622,385</u><br><u>3,834,234</u> |
| PROTECTIVE SERVICES                                     | 4,220,070              | 3,047,430                            | 3,034,234                            |
| Police  | 3,119,300              | 2,736,913                            | 2,566,472                            |
| Fire  | 1,124,990              | 1,073,176                            | 1,065,533                            |
| Emergency measures                                      | 29,712                 | 24,246                               | 25,354                               |
| Other protective services                               | 881,900                | 778,281                              | 750,114                              |
|   | 5,155,902              | 4,612,616                            | 4,407,473                            |
| TRANSPORTATION SERVICES                                 |                        |                                      |                                      |
| Road transport  |                        |                                      |                                      |
| Administration and engineering                          | 472,430                | 435,094                              | 440,553                              |
| Road and street maintenance                             | 6,901,874              | 6,905,544                            | 6,326,119                            |
| Sidewalk and boulevard maintenance                      | 52,788                 | 23,710                               | 39,847                               |
| Street lighting   | 343,075                | 445,430                              | 439,131                              |
| Air transport   | 34,904                 | 38,550                               | 28,646                               |
| Public transit  | 82,028                 | 46,165                               | 45,458                               |
|   | 7,887,099              | 7,894,493                            | 7,319,754                            |
| ENVIRONMENTAL HEALTH SERVICES                           |                        |                                      |                                      |
| Waste collection and disposal                           | 1,710,160              | 2,410,842                            | 2,212,471                            |
| Recycling   | 854,750                | 869,257                              | 819,272                              |
| Other   | 434,500                | 434,505                              | 417,251                              |
|   | 2,999,410              | 3,714,604                            | 3,448,994                            |
| DUDI ICI HEAT THAND WELEADE CEDVICES                    | ,,                     |                                      | , ,                                  |
| PUBLIC HEALTH AND WELFARE SERVICES<br>Public health     | 141,870                | 141,493                              | 129,606                              |
| Social assistance                                       | 20,000                 | 19,765                               | 129,000                              |
| Social assistance                                       | 161,870                | 161,258                              | 149,371                              |
|   | 101,070                | 101,230                              | 149,571                              |
| REGIONAL PLANNING AND DEVELOPMENT                       |                        |                                      |                                      |
| Planning and zoning                                     | 180,300                | 150,655                              | 127,589                              |
| Beautification and land rehabilitation                  | 223,875                | 227,640                              | 179,747                              |
| Urban area weed control                                 | <b>68,700</b>          | 81,723                               | 80,990                               |
| Other   | 47,000                 | 62,522                               | 57,824                               |
|   | 519,875                | 522,540                              | 446,150                              |
| <b>RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT</b> |                        |                                      |                                      |
| Water resources and conservation                        | 15,000                 | 15,000                               | 15,000                               |
| Regional development                                    | 10,600                 | 34,590                               | 42,735                               |
| Tourism   | 65,000                 | 129,117                              | 56,694                               |
|   | 90,600                 | 178,707                              | 114,429                              |

## CONSOLIDATED SCHEDULE OF EXPENSES

|                                  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|----------------------------------|----------------|----------------|----------------|
|                                  | <b>D</b>       | \$             | Ф              |
| RECREATION AND CULTURAL SERVICES |                |                |                |
| Administration                   | 422,658        | 395,065        | 416,370        |
| Swimming pools and beaches       | 1,924,575      | 1,358,780      | 1,180,835      |
| Skating and curling rinks        | 548,135        | 433,031        | 477,454        |
| Parks and playgrounds            | 1,062,160      | 1,106,320      | 1,051,605      |
| Other recreational facilities    | 883,150        | 863,203        | 854,844        |
| Libraries                        | 475,376        | 456,320        | 454,769        |
| Other cultural facilities        | 31,447         | 29,275         | 27,549         |
|                                  | 5,347,501      | 4,641,994      | 4,463,426      |
| WATER AND SEWER                  |                |                |                |
| Municipal utility (schedule 8)   | 6,123,060      | 5,821,811      | 5,316,942      |
| TOTAL EXPENSES                   | 32,514,213     | 31,395,459     | 29,500,773     |

## CONSOLIDATED SCHEDULE OF OPERATIONS BY PROGRAM

### For the Year Ended December 31, 2021

|                                   | Gene<br>Govern |             | Prote<br>Servi |             | Transpo<br>Servi |             | Environmen<br>Servi |           | Public Hea<br>Welfare S |         |
|-----------------------------------|----------------|-------------|----------------|-------------|------------------|-------------|---------------------|-----------|-------------------------|---------|
|                                   | 2021           | 2020        | 2021           | 2020        | 2021             | 2020        | 2021                | 2020      | 2021                    | 2020    |
|                                   | \$             | \$          | \$             | \$          | \$               | \$          | \$                  | \$        | \$                      | \$      |
| REVENUE                           |                |             |                |             |                  |             |                     |           |                         |         |
| Property taxes                    | 16,449,122     | 15,977,107  | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Grants in lieu of taxation        | 191,743        | 185,331     | -              | -           | -                | -           | -                   | -         | -                       | -       |
| User fees                         | 21,287         | 17,283      | 240,209        | 253,113     | 62,703           | 46,223      | 3,630,737           | 3,177,648 | 235,473                 | 234,573 |
| Prov of MB - unconditional grants | 2,970,927      | 2,970,927   | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Prov of MB - conditional grants   | 132,212        | 1,089,236   | 228,715        | -           | -                | -           | -                   | -         | -                       | -       |
| Grants - Other                    | 1,742,447      | 851,863     | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Permits, licences and fees        | 912,886        | 602,978     | 116,493        | 126,386     | -                | -           | -                   | -         | -                       | -       |
| Investment revenue                | 654,892        | 646,508     | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Other revenue                     | 2,456,111      | 9,491,873   | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Water and sewer                   | (1,479,804)    | (1,362,436) |                | -           |                  | -           |                     | -         | -                       | -       |
| Total revenue                     | 24,051,823     | 30,470,670  | 585,417        | 379,499     | 62,703           | 46,223      | 3,630,737           | 3,177,648 | 235,473                 | 234,573 |
| EXPENSES                          |                |             |                |             |                  |             |                     |           |                         |         |
| Personnel services                | 2,186,359      | 2,159,490   | 1,022,432      | 1,006,385   | 1,480,780        | 1,497,552   | 827,871             | 745,327   | 77,761                  | 79,289  |
| Contract services                 | 65,816         | 59,773      | 2,451,220      | 2,287,937   | 610              | 610         | -                   | -         | -                       | -       |
| Utilities                         | 82,288         | 86,055      | 73,270         | 72,319      | 450,031          | 415,211     | 36,451              | 36,433    | -                       | -       |
| Maintenance materials & supplies  | 501,349        | 526,699     | 844,704        | 821,625     | 1,218,840        | 925,132     | 1,777,531           | 1,721,413 | 65,626                  | 52,211  |
| Grants & contributions            | 711,740        | 600,506     | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Amortization                      | 108,701        | 122,243     | 220,990        | 219,207     | 4,744,232        | 4,481,249   | 434,505             | 417,251   | 17,871                  | 17,871  |
| Interest on long term debt        | 54,772         | 61,557      | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Bad debts expense                 | 48,487         | 84,287      | -              | -           | -                | -           | -                   | -         | -                       | -       |
| Other operating expense           | 87,924         | 133,624     |                | -           |                  | -           | 638,246             | 528,570   |                         | -       |
| Total expenses                    | 3,847,436      | 3,834,234   | 4,612,616      | 4,407,473   | 7,894,493        | 7,319,754   | 3,714,604           | 3,448,994 | 161,258                 | 149,371 |
| SURPLUS (DEFICIT)                 | 20,204,387     | 26,636,436  | (4,027,199)    | (4,027,974) | (7,831,790)      | (7,273,531) | (83,867)            | (271,346) | 74,215                  | 85,202  |

\* The general government category includes revenues and expenses that cannot be attributed to a particular sector

## CONSOLIDATED SCHEDULE OF OPERATIONS BY PROGRAM

### For the Year Ended December 31, 2021

|                                   | Regional P<br>and Devel | 0         | Resource Cor<br>and Indust |           | Recreatio<br>Cultural S |             | Water<br>Sewer S |            | Tot        | tal        |
|-----------------------------------|-------------------------|-----------|----------------------------|-----------|-------------------------|-------------|------------------|------------|------------|------------|
|                                   | 2021                    | 2020      | 2021                       | 2020      | 2021                    | 2020        | 2021             | 2020       | 2021       | 2020       |
|                                   | \$                      | \$        | \$                         | \$        | \$                      | \$          | \$               | \$         | \$         | \$         |
| REVENUE                           |                         |           |                            |           |                         |             |                  |            |            |            |
| Property taxes                    | -                       | -         | -                          | -         | -                       | -           | -                | -          | 16,449,122 | 15,977,107 |
| Grants in lieu of taxation        | -                       | -         | -                          | -         | -                       | -           | -                | -          | 191,743    | 185,331    |
| User fees                         | 1,810,019               | 1,167,977 | -                          | -         | 880,822                 | 650,431     | -                | -          | 6,881,250  | 5,547,248  |
| Prov of MB - unconditional grants | -                       | -         | -                          | -         | -                       | -           | -                | -          | 2,970,927  | 2,970,927  |
| Prov of MB - conditional grants   | -                       | -         | -                          | -         | 225,475                 | 147,850     | -                | -          | 586,402    | 1,237,086  |
| Grants - Other                    | -                       | -         | -                          | -         | 14,000                  | 19,107      | -                | -          | 1,756,447  | 870,970    |
| Permits, licences and fees        | -                       | -         | -                          | -         | -                       | -           | -                | -          | 1,029,379  | 729,364    |
| Investment revenue                | 13,940                  | 16,021    | -                          | -         | 1,232                   | 1,723       | -                | -          | 670,064    | 664,252    |
| Other revenue                     | 257,690                 | 369,367   | -                          | -         | 10,925                  | 18,460      | -                | -          | 2,724,726  | 9,879,700  |
| Water and sewer                   |                         | -         |                            |           |                         |             | 8,753,852        | 11,352,333 | 7,274,048  | 9,989,897  |
| Total revenue                     | 2,081,649               | 1,553,365 | -                          | -         | 1,132,454               | 837,571     | 8,753,852        | 11,352,333 | 40,534,108 | 48,051,882 |
| EXPENSES                          |                         |           |                            |           |                         |             |                  |            |            |            |
| Personnel services                | 147,851                 | 107,640   | -                          | -         | 2,357,545               | 2,144,450   | 1,149,260        | 1,088,246  | 9,249,859  | 8,828,379  |
| Contract services                 | -                       | -         | 22,120                     | 29,881    | 16,190                  | 31,868      | 1,325,487        | 1,009,385  | 3,881,443  | 3,419,454  |
| Utilities                         | 11,268                  | 6,534     | -                          | -         | 288,573                 | 313,060     | 385,686          | 376,012    | 1,327,567  | 1,305,624  |
| Maintenance materials & supplies  | 363,421                 | 331,976   | 156,587                    | 84,548    | 1,120,907               | 1,133,310   | 4,946            | 3,479      | 6,053,911  | 5,600,393  |
| Grants & contributions            | -                       | -         | -                          | -         | (2,772)                 | (1,400)     | 2,167            | 3,099      | 711,135    | 602,205    |
| Amortization                      | -                       | -         | -                          | -         | 852,381                 | 830,368     | 2,807,777        | 2,657,113  | 9,186,457  | 8,745,302  |
| Interest on long term debt        | -                       | -         | -                          | -         | -                       | 2,316       | 124,037          | 147,036    | 178,809    | 210,909    |
| Bad debts expense                 | -                       | -         | -                          | -         | -                       | -           | -                | -          | 48,487     | 84,287     |
| Other operating expense           |                         | -         | -                          | -         | 9,170                   | 9,454       | 22,451           | 32,572     | 757,791    | 704,220    |
| Total expenses                    | 522,540                 | 446,150   | 178,707                    | 114,429   | 4,641,994               | 4,463,426   | 5,821,811        | 5,316,942  | 31,395,459 | 29,500,773 |
| SURPLUS (DEFICIT)                 | 1,559,109               | 1,107,215 | (178,707)                  | (114,429) | (3,509,540)             | (3,625,855) | 2,932,041        | 6,035,391  | 9,138,649  | 18,551,109 |

\* The general government category includes revenues and expenses that cannot be attributed to a particular sector

## CONSOLIDATED DETAILS AND RECONCILIATION TO CORE GOVERNMENT RESULTS

|                                   | <b>Core Government</b> |            | <b>Controlled Entities</b> |           | Total      |            |
|-----------------------------------|------------------------|------------|----------------------------|-----------|------------|------------|
|                                   | 2021                   | 2020       | 2021                       | 2020      | 2021       | 2020       |
|                                   | \$                     | \$         | \$                         | \$        | \$         | \$         |
| REVENUE                           |                        |            |                            |           |            |            |
| Property taxes                    | 16,449,122             | 15,977,107 | -                          | -         | 16,449,122 | 15,977,107 |
| Grants in lieu of taxation        | 191,743                | 185,331    | -                          | -         | 191,743    | 185,331    |
| User fees                         | 6,800,294              | 5,467,910  | 80,956                     | 79,338    | 6,881,250  | 5,547,248  |
| Prov of MB - unconditional grants | 2,970,927              | 2,970,927  | -                          | -         | 2,970,927  | 2,970,927  |
| Prov of MB - conditional grants   | 400,927                | 1,089,236  | 185,475                    | 147,850   | 586,402    | 1,237,086  |
| Grants - Other                    | 1,742,447              | 851,863    | 14,000                     | 19,107    | 1,756,447  | 870,970    |
| Permits, licences and fees        | 1,029,379              | 729,364    | -                          | -         | 1,029,379  | 729,364    |
| Investment revenue                | 654,892                | 646,508    | 15,172                     | 17,744    | 670,064    | 664,252    |
| Other revenue                     | 2,596,111              | 9,631,873  | 128,615                    | 247,827   | 2,724,726  | 9,879,700  |
| Water and sewer                   | 7,274,048              | 9,989,897  |                            | -         | 7,274,048  | 9,989,897  |
| Total revenue                     | 40,109,890             | 47,540,016 | 424,218                    | 511,866   | 40,534,108 | 48,051,882 |
| EXPENSES                          |                        |            |                            |           |            |            |
| Personnel services                | 8,968,988              | 8,571,321  | 280,871                    | 257,058   | 9,249,859  | 8,828,379  |
| Contract services                 | 3,845,883              | 3,362,355  | 35,560                     | 57,099    | 3,881,443  | 3,419,454  |
| Utilities                         | 1,320,281              | 1,297,723  | 7,286                      | 7,901     | 1,327,567  | 1,305,624  |
| Maintenance materials & supplies  | 5,956,918              | 5,516,118  | 96,993                     | 84,275    | 6,053,911  | 5,600,393  |
| Grants & contributions            | 1,050,587              | 940,285    | (339,452)                  | (338,080) | 711,135    | 602,205    |
| Amortization                      | 9,175,176              | 8,734,107  | 11,281                     | 11,195    | 9,186,457  | 8,745,302  |
| Interest on long term debt        | 178,809                | 210,909    | -                          | -         | 178,809    | 210,909    |
| Bad debts expense                 | 48,487                 | 84,287     | -                          | -         | 48,487     | 84,287     |
| Other operating expense           | 748,621                | 694,766    | 9,170                      | 9,454     | 757,791    | 704,220    |
| Total expenses                    | 31,293,750             | 29,411,871 | 101,709                    | 88,902    | 31,395,459 | 29,500,773 |
| SURPLUS (DEFICIT)                 | 8,816,140              | 18,128,145 | 322,509                    | 422,964   | 9,138,649  | 18,551,109 |

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

|                                 | General<br>Reserve<br>\$ | Machinery<br>Replacement<br>Reserve<br>\$ | Land &<br>Facility<br>Reserve<br>\$ | Capital<br>Development<br>Reserve<br>\$ | Environmenta<br>l Reserve<br>\$ | Aquatic<br>Centre<br>Reserve<br>\$ | Perpetual<br>Care Reserve<br>\$ |
|---------------------------------|--------------------------|---|-------------------------------------|---|---------------------------------|------------------------------------|---------------------------------|
| FINANCIAL ASSETS                |                          |   |                                     |   |                                 |                                    |                                 |
| Cash and temporary investments  | 520,280                  | -   | -                                   | 479,863                                 | 49,485                          | -                                  | 425,120                         |
| Accounts receivable             | 243                      | -   | 19,230                              | 61,647                                  | 35,346                          | 5,564                              | 199                             |
| Portfolio investments           | -                        | -   | 1,516,875                           | 5,392,501                               | 3,443,313                       | 750,000                            | -                               |
| Due from other funds            | 473,532                  | 427,511                                   | 1,200,311                           | 2,839,618                               | 1,766,087                       | 165,046                            | 322,721                         |
|                                 | 994,055                  | 427,511                                   | 2,736,416                           | 8,773,629                               | 5,294,231                       | 920,610                            | 748,040                         |
| REVENUE                         |                          |   |                                     |   |                                 |                                    |                                 |
| Investment revenue              | 6,391                    | 3,193                                     | 28,051                              | 140,681                                 | 99,446                          | 10,071                             | 4,391                           |
| TRANSFERS                       |                          |   |                                     |   |                                 |                                    |                                 |
| Transfer to reserves            | -                        | -   | 1,122,508                           | 2,128,600                               | 1,726,643                       | -                                  | 47,279                          |
| Transfer from reserves          | -                        | -   | (114,071)                           | (310,000)                               | (390,652)                       | -                                  |                                 |
|                                 |                          |   | 1,008,437                           | 1,818,600                               | 1,335,991                       | -                                  | 47,279                          |
| CHANGE IN FUND BALANCES         | 6,391                    | 3,193                                     | 1,036,488                           | 1,959,281                               | 1,435,437                       | 10,071                             | 51,670                          |
| FUND SURPLUS, BEGINNING OF YEAR | 987,664                  | 424,318                                   | 1,699,928                           | 6,814,348                               | 3,858,794                       | 910,539                            | 696,370                         |
| FUND SURPLUS, END OF YEAR       | 994,055                  | 427,511                                   | 2,736,416                           | 8,773,629                               | 5,294,231                       | 920,610                            | 748,040                         |

## SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

|                                 | Committed<br>Expenditures<br>Reserve<br>\$ | Land<br>Dedication<br>Reserve<br>\$ | Recreations<br>Reserve<br>\$ | Gas Tax<br>Reserve<br>\$ | Utility<br>Replacement<br>Reserve<br>\$ | 2021<br>Actual<br>\$ | 2020<br>Actual<br>\$ |
|---------------------------------|--|-------------------------------------|------------------------------|--------------------------|---|----------------------|----------------------|
| FINANCIAL ASSETS                |  |                                     |                              |                          |   |                      |                      |
| Cash and temporary investments  | 146,715                                    | 237,233                             | -                            | -                        | 979,892                                 | 2,838,588            | 2,823,021            |
| Accounts receivable             | 26,129                                     | 111                                 | 24,084                       | 18,511                   | 458                                     | 191,522              | 154,481              |
| Portfolio investments           | 2,394,644                                  | -                                   | 3,411,825                    | 1,530,000                | -                                       | 18,439,158           | 13,568,207           |
| Due from other funds            | 692,631                                    | 105,510                             | 826,946                      | 2,137,403                | 1,674,012                               | 12,631,328           | 11,937,953           |
|                                 | 3,260,119                                  | 342,854                             | 4,262,855                    | 3,685,914                | 2,654,362                               | 34,100,596           | 28,483,662           |
| REVENUE<br>Investment revenue   | 51,352                                     | 2,090                               | 99,417                       | 38,806                   | 27,827                                  | 511,716              | 517,324              |
| TRANSFERS                       |  |                                     |                              |                          |   |                      |                      |
| Transfer to reserves            | 1,098,674                                  | -                                   | 1,288,640                    | 1,742,447                | 600,000                                 | 9,754,791            | 8,250,858            |
| Transfer from reserves          | (538,689)                                  |                                     | (1,024,161)                  | (615,000)                | (1,657,000)                             | (4,649,573)          | (3,393,331)          |
|                                 | 559,985                                    | -                                   | 264,479                      | 1,127,447                | (1,057,000)                             | 5,105,218            | 4,857,527            |
| CHANGE IN FUND BALANCES         | 611,337                                    | 2,090                               | 363,896                      | 1,166,253                | (1,029,173)                             | 5,616,934            | 5,374,851            |
| FUND SURPLUS, BEGINNING OF YEAR | 2,648,782                                  | 340,764                             | 3,898,959                    | 2,519,661                | 3,683,535                               | 28,483,662           | 23,108,811           |
| FUND SURPLUS, END OF YEAR       | 3,260,119                                  | 342,854                             | 4,262,855                    | 3,685,914                | 2,654,362                               | 34,100,596           | 28,483,662           |

## SCHEDULE OF FINANCIAL POSITION FOR UTILITIES

|   | 2021<br>Actual<br>\$ | 2020<br>Actual<br>\$ |
|---|----------------------|----------------------|
| FINANCIAL ASSETS                                  |                      |                      |
| Accounts receivable (note 3)                      | 1,157,201            | 1,093,993            |
| Due from other funds                              | 8,992,425            | 10,742,226           |
|   | 10,149,626           | 11,836,219           |
| LIABILITIES                                       |                      |                      |
| Accounts payable and accrued liabilities (note 6) | 121,964              | 103,012              |
| Long-term debt (note 9)                           | 4,310,930            | 4,416,695            |
| Due to other funds                                | 8,854,228            | 10,603,745           |
|   | 13,287,122           | 15,123,452           |
| NET DEBT  | (3,137,496)          | (3,287,233)          |
| NON-FINANCIAL ASSETS                              |                      |                      |
| Tangible capital assets (schedule 1)              | 78,284,513           | 74,446,807           |
| Prepaid expenses                                  | 28,219               | 26,621               |
|   | 78,312,732           | 74,473,428           |
| FUND SURPLUS                                      |                      | 71,186,195           |

## SCHEDULE OF UTILITY OPERATIONS

## For the Year Ended December 31, 2021

| Schedule 8 | 8 |
|------------|---|
|------------|---|

|  | 2021<br>Budget<br>\$  | 2021<br>Actual<br>\$                                     | 2020<br>Actual<br>\$                                     |
|--|---|--|--|
| REVENUE  | *   | · · ·  | *  |
| WATER  |   |  |  |
| Water fees   | 2,315,600   | 2,474,331  | 2,333,237  |
| SEWER  |   |  |  |
| Sewer fees   | 1,560,000   | 1,616,831  | 1,550,614  |
| PROPERTY TAXES   | 1,479,804   | 1,479,804  | 1,362,436  |
| OTHER REVENUE  |   |  |  |
| Hydrant rentals  | 95,555  | 96,715   | 90,480   |
| Connection charges   | -   | -  | 56,300   |
| Installation service   | 65,000  | 122,880  | 100,348  |
| Penalties  | 10,000  | 20,828   | 21,106   |
| Contributed tangible capital assets  |   | 3,289,569  | 5,806,787  |
| Loss on sale of tangible capital assets  | -   | (375,480)  | -  |
| Other income   | 19,967  | 28,374   | 31,025   |
|  | 190,522   | 3,182,886  | 6,106,046  |
| TOTAL REVENUE  | 5,545,926   | 8,753,852  | 11,352,333   |
| EXPENSES<br>GENERAL<br>Administration<br>Billing and collection<br>Utilities (telephone, electricity, etc.)<br>Other administration expense<br>Interest on short-term debt | 374,470<br>25,158<br>5,321<br>2,535<br><u>30,000</u><br>437,484 | 374,469<br>24,500<br>4,946<br>2,167<br>22,451<br>428,533 | 363,228<br>17,481<br>3,479<br>3,099<br>32,572<br>419,859 |
| WATER  |   |  |  |
| Purification and treatment   | 228,028   | 237,954  | 271,449  |
| Transmission and distribution  | 1,021,222   | 961,151  | 847,121  |
| Service and other supply costs   | 315,009   | 236,292  | 242,561  |
| Service and other suppry costs   | 1,564,259   | 1,435,397  | 1,361,131  |
| WATER AMORTIZATION AND INTEREST  |   |  |  |
| Amortization   | 1,571,900   | 1 571 000  | 1 480 401  |
| Interest on long-term debt   | , , ,   | 1,571,888  | 1,489,401  |
| Interest on long-term debt   | <u> </u>  | <u>116,029</u><br>1,687,917                              | 143,874 1,633,275  |
|  | 1,001,727   |  | 1,000,270  |
| SEWER  |   |  |  |
| Collection system costs  | 577,279   | 536,837  | 453,569  |
| Treatment and disposal costs   | 464,076   | 364,336  | 162,264  |
| Lift station costs   | 148,025   | 124,894  | 115,970  |
|  | 1,189,380   | 1,026,067  | 731,803  |

Reid & Miller Chartered Professional Accountants Inc.

## SCHEDULE OF UTILITY OPERATIONS

|  | 2021<br>Budget | 2021<br>Actual | 2020<br>Actual |
|--|----------------|----------------|----------------|
|  | Sudget         | \$             | \$             |
| SEWER AMORTIZATION AND INTEREST              |                |                |                |
| Amortization                                 | 1,236,000      | 1,235,889      | 1,167,712      |
| Interest on long-term debt                   | 8,008          | 8,008          | 3,162          |
|  | 1,244,008      | 1,243,897      | 1,170,874      |
| TOTAL EXPENSES                               | 6,123,060      | 5,821,811      | 5,316,942      |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES | (577,134)      | 2,932,041      | 6,035,391      |
| TRANSFERS                                    |                |                |                |
| Transfer to reserves                         | -              | (320,000)      | (942,400)      |
| Transfer from reserves                       | -              | 1,377,000      | 150,000        |
|  | -              | 1,057,000      | (792,400)      |
| CHANGE IN UTILITY FUND BALANCE               | (577,134)      | 3,989,041      | 5,242,991      |
| FUND SURPLUS, BEGINNING OF YEAR              | 71,186,195     | 71,186,195     | 65,943,204     |
| FUND SURPLUS, END OF YEAR                    | 70,609,061     | 75,175,236     | 71,186,195     |

## **RECONCILIATION OF THE FINANCIAL PLAN TO THE BUDGET**

|  | Financial Plan<br>General<br>\$ | Financial Plan<br>Utility<br>\$ | Amortization<br>(TCA)<br>\$ | Interest<br>Expense<br>S | Transfers<br>\$ | Long Term<br>Accruals<br>\$ | Consolidated<br>Entities<br>\$ | PSAB<br>Budget<br>\$ |
|--|---------------------------------|---------------------------------|-----------------------------|--------------------------|-----------------|-----------------------------|--------------------------------|----------------------|
| REVENUE  |                                 |                                 |                             |                          |                 |                             |                                |                      |
| Property taxes                                   | 16,356,116                      | -                               | -                           | -                        | -               | -                           | -                              | 16,356,116           |
| Grants in lieu of taxation                       | 191,743                         | -                               | -                           | -                        | -               | -                           | -                              | 191,743              |
| User fees  | 5,585,963                       | -                               | -                           | -                        | -               | -                           | 79,640                         | 5,665,603            |
| Grants - Province of Manitoba                    | 2,982,400                       | -                               | -                           | -                        | -               | -                           | 145,190                        | 3,127,590            |
| Grants - Other                                   | 851,863                         | -                               | -                           | -                        | -               | -                           | 4,000                          | 855,863              |
| Permits, licences and fees                       | 493,750                         | -                               | -                           | -                        | -               | -                           | -                              | 493,750              |
| Investment revenue                               | 125,000                         | -                               | -                           | -                        | -               | -                           | 22,000                         | 147,000              |
| Other revenue                                    | 752,979                         | -                               | -                           | -                        | -               | -                           | (122,700)                      | 630,279              |
| Transfers  | (1,511,000)                     | 2,920,000                       | -                           | -                        | (1,409,000)     | -                           | -                              | -                    |
| Water and sewer                                  | (1,479,804)                     | 5,545,926                       |                             |                          | -               | -                           |                                | 4,066,122            |
|  | 24,349,010                      | 8,465,926                       |                             |                          | (1,409,000)     |                             | 128,130                        | 31,534,066           |
| EXPENSES   |                                 |                                 |                             |                          |                 |                             |                                |                      |
| General government services                      | 4,119,896                       | -                               | 109,000                     | -                        | -               | -                           | -                              | 4,228,896            |
| Protective services                              | 4,934,902                       | -                               | 221,000                     | -                        | -               | -                           | -                              | 5,155,902            |
| Transportation services                          | 3,142,599                       | -                               | 4,744,500                   | -                        | -               | -                           | -                              | 7,887,099            |
| Environmental health services                    | 2,564,910                       | -                               | 434,500                     | -                        | -               | -                           | -                              | 2,999,410            |
| Public health and welfare services               | 143,970                         | -                               | 17,900                      | -                        | -               | -                           | -                              | 161,870              |
| Regional planning and development                | 519,875                         | -                               | -                           | -                        | -               | -                           | -                              | 519,875              |
| Resource conservation and industrial development | 80,000                          | -                               | -                           | -                        | -               | -                           | 10,600                         | 90,600               |
| Recreation and cultural services                 | 4,432,371                       | -                               | 842,000                     | -                        | -               | -                           | 73,130                         | 5,347,501            |
| Fiscal services                                  | 948,132                         | -                               | -                           | -                        | (948,132)       | -                           | -                              | -                    |
| Transfers  | 3,462,355                       | 3,795,000                       | -                           | -                        | (7,257,355)     | -                           | -                              | -                    |
| Water and sewer                                  |                                 | 4,670,926                       | 2,807,900                   | 124,037                  | (1,479,803)     | -                           |                                | 6,123,060            |
|  | 24,349,010                      | 8,465,926                       | 9,176,800                   | 124,037                  | (9,685,290)     |                             | 83,730                         | 32,514,213           |
| SURPLUS (DEFICIT)                                |                                 |                                 | (9,176,800)                 | (124,037)                | 8,276,290       |                             | 44,400                         | (980,147)            |

## ANALYSIS OF TAXES ON ROLL

| 2021<br>Actual<br>\$                  | 2020<br>Actual<br>\$ |
|---------------------------------------|----------------------|
| BALANCE, BEGINNING OF YEAR 2,453,358  | 2,545,557            |
| Add:                                  |                      |
| Tax Levy (schedule 11) 32,411,383     | 32,088,724           |
| Taxes added 743,003                   | 624,573              |
| Business tax 184,729                  | 183,387              |
| Penalties and interest 211,091        | 259,370              |
| Other accounts added 310,613          | 309,920              |
| Sub-total <u>36,314,177</u>           | 36,011,531           |
| Deduct:                               |                      |
| Cash collections - current 30,539,675 | 29,526,622           |
| Cash collections - arrears 1,878,417  | 1,513,697            |
| Cancellations 64,193                  | 128,206              |
| Tax discounts -                       | -                    |
| M.P.T.C cash advance 1,811,091        | 2,389,648            |
| Sub-total 34,293,376                  | 33,558,173           |
| BALANCE, END OF YEAR 2,020,801        | 2,453,358            |

## ANALYSIS OF TAX LEVY

## For the Year Ended December 31, 2021

|                                    |             | 2021      |            | 2020       |
|------------------------------------|-------------|-----------|------------|------------|
|                                    | Assessment  | Mill Rate | Levy       | Levy       |
| Debt Charges:                      |             |           |            |            |
| Frontage                           |             |           | -          | -          |
| L.I.D.                             | 169,485,350 | 0.315     | 368,388    | 748,340    |
| L.I.D.                             | 183,771,750 | 0.268     | 317,251    | 153,866    |
| At large (note 11)                 |             |           | 1,501,205  | 1,384,855  |
|                                    |             |           | 2,186,844  | 2,287,061  |
| Reserves:                          |             |           |            |            |
| Recreation                         | 022,836,210 | 1.241     | 1,269,340  | 1,240,445  |
| Other municipal levies:            |             |           |            |            |
| General municipal                  | 022,836,210 | 6.449     | 6,596,274  | 6,315,176  |
| Special levy (note 12)             | ))          |           | 5,468,932  | 5,326,465  |
|                                    |             |           | 12,065,206 | 11,641,641 |
|                                    |             |           |            |            |
| Total municipal taxes (schedule 2) |             |           | 15,521,390 | 15,169,147 |
| Education Support Levy             | 334,531,980 | 8.809     | 2,946,892  | 2,934,605  |
| Special levy:                      |             |           |            |            |
| Hanover School Division            | 978,462,670 | 14.250    | 13,943,101 | 13,984,972 |
| Total education taxes              |             |           | 16,889,993 | 16,919,577 |
| Total tax levy (schedule 10)       |             |           | 32,411,383 | 32,088,724 |

### Schedule 11

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

|   | 2021<br>Budget<br>\$ | 2021<br>Actual<br>\$ | 2020<br>Actual<br>\$ |
|---|----------------------|----------------------|----------------------|
| GENERAL GOVERNMENT SERVICES                             |                      |                      |                      |
| Legislative   | 289,552              | 226,909              | 211,849              |
| General administrative                                  | 3,939,344            | 3,620,527            | 3,622,385            |
|   | 4,228,896            | 3,847,436            | 3,834,234            |
| PROTECTIVE SERVICES                                     | ) - )                | - )                  | - ) ) -              |
| Police  | 3,119,300            | 2,736,913            | 2,566,472            |
| Fire  | 1,124,990            | 1,073,176            | 1,065,533            |
| Emergency measures                                      | 29,712               | 24,246               | 25,354               |
| Other protective services                               | 881,900              | 778,281              | 750,114              |
| 1   | 5,155,902            | 4,612,616            | 4,407,473            |
| TRANSPORTATION SERVICES                                 |                      |                      |                      |
| Road transport  |                      |                      |                      |
| Administration and engineering                          | 472,430              | 435,094              | 440,553              |
| Road and street maintenance                             | 6,901,874            | 6,905,544            | 6,326,119            |
| Sidewalk and boulevard maintenance                      | 52,788               | 23,710               | 39,847               |
| Street lighting   | 343,075              | 445,430              | 439,131              |
| Air transport   | 34,904               | 38,550               | 28,646               |
| Public transit  | 82,028               | 46,165               | 45,458               |
|   | 7,887,099            | 7,894,493            | 7,319,754            |
| ENVIRONMENTAL HEALTH SERVICES                           |                      |                      |                      |
| Waste collection and disposal                           | 1,710,160            | 2,410,842            | 2,212,471            |
| Recycling   | 854,750              | 869,257              | 819,272              |
| Other   | 434,500              | 434,505              | 417,251              |
|   | 2,999,410            | 3,714,604            | 3,448,994            |
| PUBLIC HEALTH AND WELFARE SERVICES                      |                      |                      |                      |
| Public health   | 141,870              | 141,493              | 129,606              |
| Social assistance                                       | 20,000               | 19,765               | 19,765               |
|   | 161,870              | 161,258              | 149,371              |
| REGIONAL DI ANNUNG AND DEVELORMENTE                     |                      |                      |                      |
| REGIONAL PLANNING AND DEVELOPMENT                       | 100 200              | 150 (55              | 107 500              |
| Planning and zoning                                     | 180,300              | 150,655              | 127,589              |
| Beautification and land rehabilitation                  | 223,875              | 227,640              | 179,747              |
| Urban area weed control                                 | <b>68,700</b>        | 81,723               | 80,990               |
| Other   | 47,000               | <u>62,522</u>        | 57,824               |
|   | 519,875              | 522,540              | 446,150              |
| <b>RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT</b> |                      |                      |                      |
| Water resources and conservation                        | 15,000               | 15,000               | 15,000               |
| Tourism   | 65,000               | 129,117              | 56,694               |
|   | 80,000               | 144,117              | 71,694               |

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

|   | 2021<br>Budget | 2021<br>Actual<br>\$ | 2020<br>Actual<br>\$ |
|---|----------------|----------------------|----------------------|
|   | <b>Š</b>       |                      |                      |
| <b>RECREATION AND CULTURAL SERVICES</b> |                |                      |                      |
| Administration                          | 422,658        | 395,065              | 416,370              |
| Swimming pools and beaches              | 1,924,575      | 1,358,780            | 1,180,835            |
| Skating and curling rinks               | 548,135        | 433,031              | 477,454              |
| Parks and playgrounds                   | 1,062,160      | 1,106,320            | 1,051,605            |
| Other recreational facilities           | 883,150        | 863,203              | 854,844              |
| Libraries                               | 402,246        | 389,201              | 408,602              |
| Other cultural facilities               | 31,447         | 29,275               | 27,549               |
|   | 5,274,371      | 4,574,875            | 4,417,259            |
| TOTAL EXPENSES                          | 26,307,423     | 25,471,939           | 24,094,929           |

## ESTIMATED RECONCILIATION OF ANNUAL SURPLUS

## For the Year Ended December 31, 2021

|   |             |             | 2021        | 2020         |
|---|-------------|-------------|-------------|--------------|
|   | General     | Utility     | Total       | Total        |
|   | \$          | \$          | \$          | \$           |
|   |             |             |             |              |
| CONSOLIDATED ANNUAL SURPLUS                         |             |             |             |              |
| (statement 2)                                       | 6,206,608   | 2,932,041   | 9,138,649   | 18,551,109   |
| Elimination of appropriations from reserves         | 3,292,573   | 1,377,000   | 4,669,573   | 3,393,331    |
| Elimination of appropriations to reserves           | (9,454,791) | (320,000)   | (9,774,791) | (8,250,858)  |
| Consolidation of reserve operations                 | (511,716)   | -           | (511,716)   | (517,324)    |
| Elimination of controlled entity operations         | (322,509)   | -           | (322,509)   | (422,964)    |
| Amortization of tangible capital assets             | 6,367,399   | 2,807,777   | 9,175,176   | 8,734,107    |
| Principal portion of long term debt                 | (622,375)   | (1,355,766) | (1,978,141) | (2,035,632)  |
| Contributed capital assets                          | (5,128,871) | (3,289,569) | (8,418,440) | (14,695,040) |
| Proceeds on disposal of assets                      | 362,291     | -           | 362,291     | 26,548       |
| (Gain)/Loss on sale of Tangible Capital Assets      | 3,696,534   | 375,480     | 4,072,014   | -            |
| Change in landfill liability                        | 638,246     | -           | 638,246     | 528,570      |
| Acquisitions of capital assets from operating funds | (4,020,750) | (2,488,314) | (6,509,064) | (5,215,007)  |
| ESTIMATED EXCESS OF REVENUES AND                    |             |             |             |              |
| TRANSFERS OVER EXPEDITURES FOR THE                  |             |             |             |              |
| PURPOSES OF SECTION 165(1) AND (2) OF THE           |             |             |             |              |
| MUNICIPAL ACT***                                    | 502,639     | 38,649      | 541,288     | 96,840       |

\*\*\* Please note that this is an estimate based on the adjustments presented above since it is possible that not every required adjustment for PSAB purposes that is different from and affects the results based on the municipal budget has necessarily been reflected.

